FINANCIAL STATEMENTS





INDEPENDENT AUDITORS' REPORT

To the Members of Christian Senior Citizens Homes Society of Northern Alberta

Qualified Opinion

We have audited the financial statements of the Christian Senior Citizens Homes Society of Northern Alberta (the "Society"), which comprise the statement of financial position as at December 31, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Society derives revenue from donations and memberships, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to donations and memberships revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2020, current assets and net assets as at December 31, 2020. Our audit opinion on the financial statements for the year ended December 31, 2019 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

(continues)



Independent Auditors' Report to the Members of Christian Senior Citizens Homes Society of Northern Alberta (continued)

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events
 in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

METRIX GROUP LLP

Chartered Professional Accountants

Edmonton, Alberta March 31, 2021

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2020

	<u>Unrestricted</u>	Internally Restricted	Externally Restricted	Capital <u>Fund</u>	<u>Total</u>	
ASSETS						
Current Cash and cash equivalents (Note 3)s Accounts receivable (Note 4) Prepaid expenses	7,342,307 35,009 471,226 7,848,542	\$ 363,776 - - - 363,776	\$ 114,505 - - - 114,505	\$ - - - -	\$ 7,820,588 35,009 471,226 8,326,823	
Capital assets (Note 5)				34,861,222	34,861,222	
•	7,848,542	\$ <u>363,776</u>	\$ <u>114,505</u>	\$ <u>34,861,222</u>	\$ <u>43,188,045</u>	
LIABILITIES AND NET ASSETS Current Accounts payable and accrued		¢				
	396,256 7,172,349 278,271	\$ -	\$ - - - -	\$ - 1,850,000 - -	\$ 396,256 1,850,000 7,172,349 278,271	
debt (Note 9)	7,846,876	-	-	798,285 2,648,285	798,285 10,495,161	
Long-term debt (Note 9)				23,810,861	23,810,861	
	7,846,876	-	-	26,459,146	34,306,022	
Net assets	1,666	363,776	114,505	8,402,076	8,882,023	
,	7,848,542	\$ <u>363,776</u>	\$ <u>114,505</u>	\$ <u>34,861,222</u>	\$ <u>43,188,045</u>	
APPROVED ON BEHALF OF THE BOARD						
	Director					
	Director					

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2019

	<u>Unrestricted</u>	Internally Restricted	Externally Restricted	Capital <u>Fund</u>	<u>Total</u>
ASSETS					
Current Cash and cash equivalents (Note 3) Accounts receivable (Note 4) Inventory Prepaid expenses	\$ 986,950 96,176 12,948 129,495 1,225,569	\$ 270,470 - - - - - 270,470	\$ 92,432 - - - - - 92,432	\$ - - - -	\$ 1,349,852 96,176 12,948 129,495
Capital assets (Note 5)	_		<u> </u>	31,712,587	31,712,587
	\$ <u>1,225,569</u>	\$ 270,470	\$ 92,432	\$ <u>31,712,587</u>	\$ <u>33,301,058</u>
Current Accounts payable and accrued liabilities (Note 6) Deferred revenue (Note 7) Damage deposits Callable debt due within one year (Note 8) Current portion of long-term debt (Note 9)	\$ 475,203 89,744 176,270 - - 741,217	\$ -	\$ - - -	\$ 2,787,671 - - 18,564,519 <u>196,356</u> 21,548,546	\$ 3,262,874 89,744 176,270 18,564,519 196,356 22,289,763
Long-term debt (Note 9)		-	-	2,007,012	2,007,012
	741,217	-	-	23,555,558	24,296,775
Net assets	484,352	270,470	92,432	8,157,029	9,004,283
	\$ <u>1,225,569</u>	\$ <u>270,470</u>	\$ <u>92,432</u>	\$ <u>31,712,587</u>	\$ <u>33,301,058</u>

CHRISTIAN SENIOR CITIZENS HOMES SOCIETY OF NORTHERN ALBERTA STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2020

	<u>U</u>	nrestricted		Internally Restricted ontingency <u>Reserve</u>	ı	Externally Restricted eplacement <u>Reserve</u>	<u>Ca</u>	apital Fund		<u>Total</u>
Balance, beginning of year	\$	484,352	\$	270,470	\$	92,432	\$	8,157,029	\$	9,004,283
Excess (deficiency) of revenue										
over expenses		536,614		(14,248)		389		(645,015)		(122,260)
Purchase of capital assets		(3,781,203)		(12,446)		-		3,793,649		-
Issuance of long-term and										
callable debt		4,235,481		-		-		(4,235,481)		-
Life lease funds received		1,850,000		-		-		(1,850,000)		-
Repayment of long-term debt										
and callable debt		(394,222)		-		-		394,222		-
Payables related to capital assets		(2,787,672)		-		-		2,787,672		-
Reserve transfers	_	(141,684)	-	120,000	_	21,684	_		_	<u> </u>
Balance, end of year	\$_	1,666	\$_	363,776	\$_	114,505	\$_	8,402,076	\$_	8,882,023

	<u>Un</u>	restricted	F Cc	Internally Restricted ontingency <u>Reserve</u>	ı	Externally Restricted eplacement <u>Reserve</u>	<u>Ca</u>	apital Fund		<u>Total</u>
Balance, beginning of year	\$	555,275	\$	251,012	\$	83,326	\$	8,117,666	\$	9,007,279
Excess (deficiency) of revenue										
over expenses		426,776		(50,207)		862		(380,427)		(2,996)
Purchase of capital assets	(1	1,075,525)		(50,335)		(13,440)		11,139,300		-
Issuance of long-term and										
callable debt	1	0,509,035		-		-	(10,509,035)		-
Payables related to capital assets		606,027		-		-		(606,027)		-
Repayment of long-term debt										
and callable debt		(395,552)		-		-		395,552		-
Externally imposed capital										
restriction		(21,684)		-		21,684		-		-
Reserve transfers	_	(120,000)	_	120,000	-	<u>-</u>	_		_	<u>-</u>
Balance, end of year	\$	484,352	\$	270,470	\$	92,432	\$	8,157,029	\$	9,004,283

STATEMENT OF OPERATIONS

Revenue		<u>2020</u>		<u>2019</u>
Rent Alberta government grants	\$	3,039,825	\$	2,411,486
Health programs		892,337		889,992
Other grants		220,934		79,880
Meals		361,713		288,664
Other income		100,486		39,241
Residential services		72,154		87,206
Parking		45,213		23,333
		_		_
	_	4,732,662	_	3,819,802
Expenses				
Salaries and benefits		4 752 004		1 216 200
General operations Health programs		1,753,994 819,981		1,316,300 797,768
Amortization		645,015		380,427
Interest		490,428		196,707
Repairs and maintenance		305,917		346,346
Food		226,452		183,889
Electricity		168,807		141,082
Office and supplies		133,213		85,631
Heating		81,504		67,460
Cable		77,328		58,925
Water and sewer		72,885		73,233
Insurance		62,346		48,664
Housekeeping supplies		28,970		14,719
Health programs		22,146		12,319
Professional fees		21,560		20,577
Recreation and projects		16,612		44,295
Telephone		15,353		12,400
Property tax	_	<u>-</u>	_	81,992
	_	4,942,511	_	3,882,734
Excess (deficiency) of revenue over expenses				
before Society operations		(209,849)		(62,932)
Society operations (Schedule 1)				
Unrestricted		87,200		59,074
Replacement reserve fund	_	389	_	862
Excess (deficiency) of revenue over expenses	\$_	(122,260)	\$_	(2,996)

STATEMENT OF CASH FLOWS

Our amostina at A astinistica		<u>2020</u>		<u>2019</u>
Operating Activities Excess (deficiency) of revenue over expenses Items not affecting cash and cash equivalents:	\$	(122,260)	\$	(2,996)
Amortization of capital assets	_	645,015	_	380,427
		522,755		377,431
Changes in non-cash working capital:				
Accounts receivable		61,167		89,841
Inventory		12,948		5,374
Prepaid expenses		(341,731)		(104,064) 759,229
Accounts payable and accrued liabilities Damage deposits		(2,866,619) 102,001		3,791
Deferred revenue	_	7,082,605	_	35,079
Cash flow from (used by) operating activities	_	4,573,126	_	1,166,681
Investing Activities				
Purchase of capital assets	_	(3,793,649)	_	11,139,300)
Financing activities				
Issuance of callable debt and long-term debt		4,235,481		10,509,035
Principal repayment on callable and long-term debt Life lease funds received		(394,222)		(395,552)
Life lease fullus received	_	1,850,000	-	
Cash flow from (used by) financing activities	_	5,691,259	_	10,113,483
Net increase (decrease) in cash and cash equivalents		6,470,736		140,864
Cash and cash equivalents, beginning of year	_	1,349,852	_	1,208,988
Cash and cash equivalents, end of year	\$_	7,820,588	\$_	1,349,852

DECEMBER 31, 2020

1. NATURE OF OPERATIONS

The Society was formed to provide affordable Christian Seniors housing with assisted living facilities as needed. The Society is a not-for-profit organization incorporated under the Societies Act of Alberta and is a registered charity. The Society qualifies as a non-taxable entity under the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

(b) Restricted Funds

Externally restricted funds established in support of the Society's operations can be summarized as follows:

(i) The replacement reserve fund was created by an agreement with Alberta Social Housing Corporation (ASHC), which requires the Society to maintain a replacement reserve fund for the Centre Wing of the building.

In addition to the externally restricted funds above, the Board has also established internally restricted funds as follows:

- (ii) The contingency fund represents funds to be used for the maintenance and upkeep of the buildings.
- (iii) The capital fund reports the Society's net investment in capital assets.

(c) Contributed Services

Volunteer services contributed on behalf of the Society in carrying out its operating activities are not recognized in these financial statements due to the difficulty of determining their fair value.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Cash and Cash Equivalents

Cash and cash equivalents includes chequing and savings accounts and petty cash amounts. All amounts are readily converted into known amounts of cash and are subject to an insignificant change in value.

(e) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates and may have an impact on future periods. Significant areas requiring the use of estimates include the determination of the useful life of capital assets and the corresponding rates of amortization.

(f) Financial Instruments

Measurement of financial instruments

The Society initially measures its financial assets and financial liabilities at fair value, and subsequently measures all financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, callable debt and long-term debt.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the statement of operations. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

DECEMBER 31, 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(g) Inventory

Kitchen food supplies and cleaning supplies are stated at the lower of cost and net realizable value using a first-in, first-out inventory assumption.

(h) Capital Assets

Capital assets are stated at cost less accumulated amortization. Amortization, based on the estimated useful life of the asset, is calculated as follows:

Buildings

2.5% declining balance basis

Asphalt and parking areas

10% declining balance basis

Furniture and equipment

10% declining balance basis

20% declining balance basis

30% declining balance basis

Computer equipment

30% declining balance basis

30% declining balance basis

Computer software

100% declining balance basis

Amortization is calculated at half the normal rate in the year of acquisition.

(i) Revenue Recognition

The Society uses the restricted fund method of accounting. Contributions are recognized in the year the contribution is received or receivable if the amount to be recognized can be reasonably estimated and collection is reasonably assured as follows:

- (i) Restricted contributions are recognized as revenue of the applicable restricted fund.
- (ii) Endowment contributions, representing contributions to be maintained in perpetuity as prescribed by donors, are recognized as a direct increase in net assets in the applicable restricted fund.

DECEMBER 31, 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(i) Revenue Recognition (Continued)

The unrestricted fund accounts for the Society's operating and administrative activities. Revenue is recognized in the year received or receivable if the amount to be recognized can be reasonably estimated and collection is reasonably assured as follows:

- (iii) Rental revenue from suites is recognized on a monthly basis based on the occupancy of the suites.
- (iv) Related revenue from residential services, meals, laundry and parking is recognized when the services have been provided.

(j) Government Grants

Government assistance received to support health programs are recognized in the same period as the related expenses.

(k) Defined Contribution Plan

The Society maintains a defined RRSP contribution plan for its employees with more than one year of service. The expense for this plan is equal to the Society's required contribution for the year.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

3.	CASH AND CASH EQUIVALENTS					
				<u>2020</u>		<u>2019</u>
	Unrestricted funds Internally restricted reserves Externally restricted reserves		\$ _	7,342,307 363,776 114,505	\$ _	986,950 270,470 92,432
	Total		\$_	7,820,588	\$ <u></u>	1,349,852
4.	ACCOUNTS RECEIVABLE	b				
		CX		<u>2020</u>		<u>2019</u>
	Goods and Services Tax receivable Trade accounts receivable		\$ _	13,444 21,565	\$	72,255 23,921
			\$_	35,009	\$	96,176

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

5.	CAPITAL ASSETS	<u>Cost</u>	Accumulated Amortization		<u>2020</u> Net Book <u>Value</u>		2019 Net Book <u>Value</u>
	Land Buildings Asphalt and parking areas Furniture and equipment Automotive equipment Computer equipment Organ Computer software	\$ 1,189,212 38,738,566 78,358 753,090 79,853 84,991 15,525 33,684	\$ 5,544,480 53,447 367,727 70,197 26,997 15,525 33,684	\$	1,189,212 33,194,086 24,911 385,363 9,656 57,994	\$	1,189,212 30,316,211 27,679 145,753 13,794 19,938
		\$ <u>40,973,279</u>	\$ <u>6,112,057</u>	\$_	34,861,222	\$_	31,712,587
6.	ACCOUNTS PAYABLE AND ACCR	UED LIABILITIE	S		<u>2020</u>		<u>2019</u>
	Salaries and vacation payable Trade accounts payable Interest payable Government remittances payable Other accrued liabilities Construction holdbacks payable			\$	184,561 107,124 52,705 33,416 18,450	\$	133,264 1,655,531 60,646 21,351 18,450 1,373,632
				\$ <u>_</u>	396,256	\$ <u>_</u>	3,262,874
7.	DEFERRED REVENUE						
	Donations Recreation			\$	2020 17,351 4,431	\$	2019 73,877 15,867
	Expansion fund donations			\$_	7,150,567 7,172,349	\$_	89,744

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

8.	CALLABLE DEBT		
		<u>2020</u>	<u>2019</u>
	Christian Credit Union loan refinanced during the year.	\$ -	\$ 4,552,215
	Christian Credit Union loan refinanced during the year.	-	13,912,304
	CMHC loan repaid during the year.	 -	100,000 18,564,519
	Less: callable debt due within one year		(18,564,519)
	Callable debt due beyond one year	\$ <u> </u>	\$
9.	LONG-TERM DEBT		2242
	Christian Credit Union mortgage payable, repayable in monthly instalments of \$111,104 including interest at 3.29% per annum, maturing in October 2025, secured by land and buildings. CMHC mortgage payable, repayable in monthly instalments of \$18,191 including interest at 1.04%, maturing in March 2021, secured by land and buildings.	2020 \$ 22,602,135 	<u>2019</u> \$ -
	maturing in March 2021, Secured by Janu and buildings.		
	Less: current portion	24,609,146 (798,285)	2,203,368 (196,356)
	Long-term portion	\$ <u>23,810,861</u>	\$ 2,007,012
	Principal repayments are estimated as follows:		
	2021 \$ 798,285 2022 818,620 2023 839,282 2024 858,728 2025 882,637 Thereafter 20,411,594 \$ 24,609,146		

10. CREDIT FACILITY

The Society has an approved line of credit of \$1,000,000, at an interest rate of 3.25%. At December 31, 2020 there was no balance outstanding on the line of credit.

DECEMBER 31, 2020

11. INTERNALLY RESTRICTED FUNDS

The contingency reserve fund represents funds internally restricted by the Board, to be used for the maintenance and upkeep of the buildings. The transfers include internal restrictions determined by the Board less expenses incurred by the fund.

12. REPLACEMENT RESERVE FUND

The Society has an agreement with the Alberta Social Housing Corporation (ASHC), requiring the Society to maintain a replacement reserve fund for the Centre Wing of the building. This agreement requires funding in the amount of \$ 21,684 annually. Expenditure of the funds in the account are subject to approval by the ASHC, with withdrawals being credited to accumulated interest first and then principal amounts. The balance in the reserve was determined as follows:

		<u>2020</u>	<u>2019</u>
Balance, beginning of year Interfund transfer Interest earned Capital asset additions funded from reserve	\$ 	92,432 21,684 389	\$ 83,326 21,684 862 (13,440)
Balance, end of year	\$ <u></u>	114,505	\$ 92,432

13. DEFINED CONTRIBUTION PLAN

The Society maintains a defined RRSP contribution plan. RRSP contributions, included in salaries and benefits, amounted to \$ 55,455 (2019 - \$ 50,750).

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NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

14. FINANCIAL INSTRUMENTS

The Society is exposed to various risks through its financial instruments. The following analysis provides information about the Society's risk exposure and concentration as of December 31, 2020.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is exposed to credit risk from tenants. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Society has a significant number of tenants which minimizes concentration of credit risk

Interest rate risk

Interest rate risk is the risk that the fair value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Society manages exposure through its normal operating and financing activities. The Society is exposed to interest rate risk primarily through its long term debt.

15. SUBSEQUENT EVENT

Subsequent to year end, the Society entered an agreement to purchase land for a total of \$7,150,000.

16. IMPACT OF COVID-19

On March 17, 2020, the Government of Alberta declared a public health emergency in response to the COVID-19 pandemic. The measures implemented to combat the spread of the virus have had an impact on the Society; however, an estimate of the financial impact cannot be made at this time.

The Society is closely monitoring the recommendations from public health agencies and government authorities while implementing its operational plan to reduce any adverse financial impact and continue operations.

SCHEDULE 1

SCHEDULE OF SOCIETY OPERATIONS

FOR THE YEAR ENDED DECEMBER 31, 2020

	Unres	Replacement <u>Unrestricted</u> <u>Reserve</u>				
REVENUE						
Donations Interest Memberships	•	42,832 33,078 11,290	\$ - 389 	\$	42,832 33,467 11,290	
	\$	87,20 <u>0</u>	\$ 389	\$_	87,589	

	<u>Unrestricted</u>	Replacement <u>Reserve</u>		<u>Total</u>
REVENUE				
Donations Interest Memberships	\$ 30,433 15,011 	\$ - 862 -	\$ _	30,433 15,873 13,630
	\$ 59,074	\$ <u>862</u>	\$_	59,936