

	Budget Jan 01, 2019 to Dec 31, 2019	Expected Results for 2019	2020 Proposed Budget
REVENUE			
Revenue Emmanuel Home			
Rent Revenue	2,417,000	2,401,932	3,819,621
Life Lease Rent Reduction			-165,000
Resident Services	21,600	22,950	21,600
Personal Support Services	18,400	28,326	30,000
Parking	25,700	21,259	69,500
Guest Suite & Room Rentals	6,000	10,173	12,500
Total Revenue - Rentals	2,488,700	2,484,640	3,788,221
Revenue - Meal	279,000	277,087	324,840
Revenue - Store	30,000	22,716	0
Revenue - Unique Homes Grant	47,800	48,448	47,800
Revenue - Misc (Key & Door Cards)	1,000	2,240	1,900
Total Emmanuel Home Revenue	2,846,500	2,835,131	4,162,761
Society - Revenue			
Society - Membership	11,000	10,987	11,000
Society - Membership - No Receipt	2,500	3,680	3,000
Society - Donations	14,000	12,167	14,000
Society Donations - No Receipt	13,000	14,021	13,000
Society - Interest Income	150	12,285	5,000
Society - Grants	0	31,590	
Revenue - Project Fund	0		
Revenue - Project Donations	0	21,421	
Revenue - Project NR Donations	0	3,905	
Expenses - Projects	0	-18,165	
Revenue - Net Projects	0	7,161	0
Total Society Revenue	40,650	91,891	46,000
Society Revenue - North Expansion			
Society - Expansion Expenses	0	0	0
Total Expansion Expenses	0	0	0
Revenue - Net Expansion	0	0	0
TOTAL REVENUE	2,887,150	2,927,022	4,208,761
EXPENSE			
Society Expenses			
Audit Fees	21,000	20,137	22,000
Society - Postage & Office Supplies	1,500	935	3,000
Society - Grant Purchases	0	59,532	
Society - Parking and Mileage		0	1,500
Society - Professional & Legal Fees	1,000	103	3,000
Society - Staff Gifts & Appreciation	1,250	1,155	2,400
Society - Planning & Development	20,000	16,364	30,000
Society - Total Expenses	44,750	98,226	61,900
Payroll Expenses			
Wages - Senior Management	379,000	445,000	376,208

Wages - Administration		0	198,576
Wages - Kitchen	302,000	293,163	286,963
Wages - Recreation	80,000	92,384	120,179
Wages - Housekeeping	106,050	117,708	152,486
Wages - Maintenance	121,100	130,117	148,403
Wages - Personal Support	21,450	23,853	0
Wages - Resident Support	30,000	0	
Total Wages	1,039,600	1,102,225	1,282,814
El Expense	21,750	22,564	17,881
CPP Expense	44,500	45,064	37,306
WCB Expense	16,200	17,631	13,296
Group Insurance	54,880	48,605	66,092
RRSP - CCU	40,600	32,267	75,000
Total Employee Benefit Expenses	177,930	166,131	209,574
Staff Development	3,000	2,232	7,500
Mileage / Parking	250	241	500
Total Payroll Expenses	1,220,780	1,270,829	1,500,388
Emmanuel Home Expenses			
Auto Expenses	5,500	4,916	3,300
Advertising & Promotions	2,000	787	3,000
Community Engagement	1,000	117	1,000
Amortization Expense	0	0	
Bank Charges	325	252	450
Courier/ Postage & Meter Rental	4,100	3,039	4,200
Fundraising Expense	0	0	2,500
Electronic Payment Processing Fees	500	1,068	2,000
Insurance	48,600	48,395	66,400
Internet Service	1,800	1,413	1,900
Membership	6,000	5,579	6,800
Staff Gifts & Appreciation	6,000	3,213	7,850
Miscellaneous	1,000	1,109	1,000
Licences	300	80	300
Store Expenses	125	0	0
Photo Copy Expenses	9,000	6,573	12,000
Office Supplies	4,000	4,496	5,000
Office Equipment & Repairs	800	47	1,000
Furniture & Fixtures	4,200	2,643	4,200
Property Taxes	85,000	81,551	225,000
Recreation - Equipment & Supplies	1,500	45	1,500
Printing	3,500	5,191	5,000
		0	
Utilities - Power	210,000	217,324	209,928
Utilities - Heating	56,500	62,776	89,186
Utilities - Telephone	11,290	12,079	14,000
Utilities - Cable TV	57,600	56,351	81,563
Utilities - Water and Sewer		0	78,552
		0	
Mortgage East Wing Principal	201,585	374,627	103,442
Mortgage East Wing Interest	173,415	0	83,871
Mortgage Centre Wing Principal	194,287	218,296	196,317
Mortgage Centre Wing Interest	24,013	0	21,983
Mortgage Consolidate EW & NW Principal	0	0	296,382
Mortgage Consolidate EW & NW Interest	0	0	389,904
Contingency Reserve All Wings	120,000	120,000	120,000
Replacement Reserve Centre Wing	21,700	21,684	21,700
Computer Tech Support	7,000	0	19,700

Computer Software & Hardware	8,000	6,999	10,000
Total Emmanuel Home Expenses	1,270,640	1,260,648	2,090,928
Kitchen Expenses			
Kitchen - Groceries	130,000	137,521	150,000
Kitchen - Store Groceries	27,500	26,347	0
Kitchen - Supplies	13,000	11,681	13,400
Kitchen - Equipment	3,000	2,352	3,100
Kitchen - Grease Removal	1,500	529	1,800
Kitchen - Equipment Maintenance	4,500	4,771	4,500
Kitchen - Education (Dietitian)	800	147	800
Total Kitchen Expenses	180,300	183,348	173,600
Housekeeping Expenses			
Housekeeping - Supplies	9,000	13,896	13,000
Housekeeping - Equipment	1,000		2,000
Total Housekeeping Expenses	10,000	13,896	15,000
Recreation Income & Expenses			
Recreation - Trip Revenue	-10,500	-7,424	
Recreation - General Revenue	-3,300	-4,809	
Recreation - Bazaar Rev & Exp	-6,000	-6,000	
Recreation - Trip Expense	15,000	9,027	15,500
Recreation - General Expense	10,600	7,625	
Total Recreation Expenses	5,800	-1,581	15,500
Maintenance Expense			
Maint. - Landscaping	12,500	14,977	18,000
Maint - Snow Removal	10,000	2,916	12,000
Maintenance - Elevator	18,500	23,144	18,500
Maintenance - Waste Hauling	9,000	6,959	12,500
Maintenance - Fire Alarm & Entry	7,500	14,779	9,000
Maintenance - Security System	2,500	1,352	2,500
Maintenance - Overhead Door Service	2,000	4,184	2,300
Maintenance - Intercom Licence	150	155	150
Maintenance - Irrigation System	1,800	709	1,800
Maintenance - Parafos H2O Treatment	3,200	0	5,000
Maintenance - Window Cleaning	10,000	6,149	15,000
Maintenance - Painting	11,000	22,396	20,000
Maintenance - Gen Maint & Repair	50,000	59,137	70,000
Maintenance - Flooring	15,000	27,882	25,000
Maintenance - HVAC Contract & Parts	40,000	41,568	50,000
Total Maintenance Expenses	193,150	226,307	261,750
Home Living Income & Expenses			
HL - Income	-366,300	-369,299	-366,300
HL - Bath Assist & Trays	0		
HL - Added Care - AHS	0		
Total HL Income	-366,300	-369,299	-366,300
HL - Wages	336,000	326,945	337,000
HL - Added Care Wages	0	2,908	
HL - CPP	15,300	14,671	12,800
HL - EI	7,550	7,613	6,500
HL - RRSP	13,200	10,800	15,600
HL - Group Insurance	12,500	15,052	15,500
HL - WCB Expense	5,100	5,199	4,600
HL - Liability Insurance	1,050	1,004	1,800
HL - Supplies	2,510	6,735	2,500

HL - Small Equipment	600	153	600
HL - Office Supplies	600	352	600
HL - Staff Development	500	825	500
Total HL Expenses	394,910	392,257	398,000
Net - Home Living (HL)	28,610	22,959	31,700
Resident Support			
Resident Support - Wages	30,000	28,744	N/A
Resident Support - CPP	1,500	1,413	N/A
Resident Support - E.I.	750	665	N/A
Resident Support - RRSP	2,200	2,000	N/A
Resident Support Group Insurance	2,980	2,652	N/A
Resident Support - WCB Expense	500	469	N/A
Resident Support - Misc Expenses	1,000	36	
Total Resident Support Expenses	38,930	35,980	
Net Resident Support	38,930	35,980	
Supportive Living Income & Expenses			
SL - Income	-523,500	-523,620	-523,500
SL - Wages	404,000	389,880	400,500
SL - CPP Expense	15,900	19,283	15,500
SL - EI Expense	7,100	9,044	6,800
SL - RRSP	8,400	6,533	12,800
SL - Group Insurance	12,500	9,291	12,500
SL - WCB	6,000	6,108	5,500
SL - Office Supplies	1,000	64	1,000
SL - Telecare	6,500	5,059	6,500
SL - Miscellaneous	2,000	1,864	2,000
SL - Staff Development	2,750	2,193	2,750
Total SL Expenses	466,150	449,319	-57,650
Net Supportive Living (SL)	-57,350	-74,301	-57,650
TOTAL EXPENSE	2,935,610	3,036,310	4,093,117
NET INCOME	-48,460	-109,289	115,644